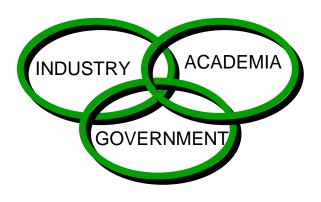


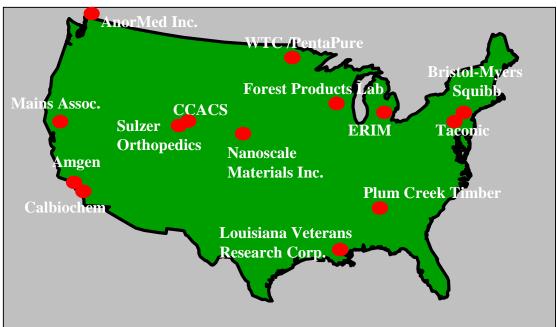


Mission

In partnership with industry, academia and government, develop new products and processes through space life sciences

research.







The "Serve" in BioServe

- Frequent and productive access to space
- Substantial research expertise
- Unique facilities and low-gravity models
- BioServe intellectual property
- Marketing/business expertise
- But.....must also take leadership role in driving down costs and shortening timelines



Flight Research Cost Issue

Category	Description	Relative Cost
1	Research (Ground studies and flight investigation)	\$
2	Mission integration and operations (Analytical and physical)	\$\$\$
3	Hardware development (Ground and flight experiment-specific hardware)	\$\$\$
4	Transportation (Space Shuttle or any other means)	\$\$\$\$\$
5	Use of on orbit resources (Crew time, power, heat rejection, data handling, communications, etc.)	\$\$\$\$\$

Categories 1-3 alone can raise the cost 10-fold over comparable ground research

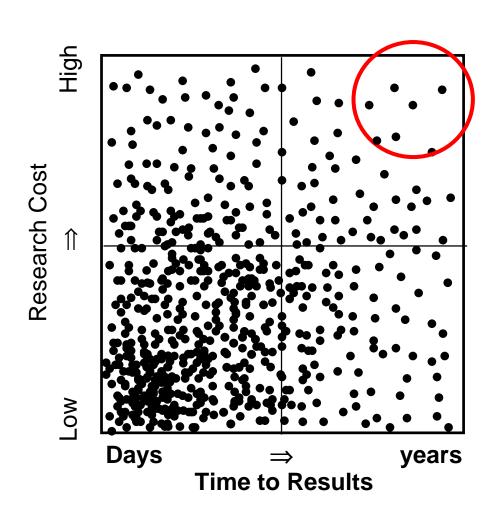


BIOSERVE Flight Research Timeline Issue

- Product development timeline must be reasonable
 - Market opportunity may be lost to more rapid progress on other fronts
 - Challenge is especially great in life sciences due to dynamic nature of industry
- Period of time to first flight or between flights is 1-2 years or more
 - Due to length of time and level of effort required for mission integration
 - Due to competing priorities between scientific and other commercial research activities (backlog)
 - Multiple flights, if required, compound the challenge



Conducted Research





Strategies to Manage Cost

- Form research consortia
- Fly multiple investigations per mission
- Use generic hardware
 - Evolve capability over time
 - Multi-purpose, easily re-configured
 - Constant interfaces to spacecraft
- Minimize changes to the required documentation
- Accept some risk of experiment failures

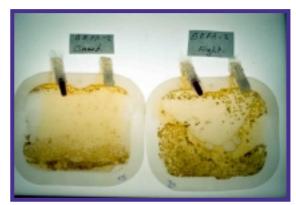


Strategies to Manage Timeline

- Aggressively pursue flight manifesting
- Manifest w/o detailed knowledge of the experiment
 - Maintain flexibility to choose highest priority research
 - Allow investigator to optimize details of the research
- Minimize changes to the required documentation
- Consider variety of payloads and configurations to match to available resources



Microbial Pharmaceuticals



Actinomycin D Production on STS-95 (left is ground, right is flight, 75% increase)

- •Estimated worldwide antibiotic market >\$23B
- •\$20B in net sales and \$1.8B in R&D in 1999 (BMS only)
- •1% increase in production efficiency ~\$6.6M estimated annual cost savings

- Sponsored Project with Bristol-Myers Squibb
 - Project goal Increase production efficiency of terrestrial facilities
- 3 shuttle flights to date that established research methodology and potential: STS-77, STS-80, STS-95
- Currently preparing second flight experiment for BMS on ISS Increment 4 (flight 8a)
 - Will study long duration fermentation processes



Improved Trees

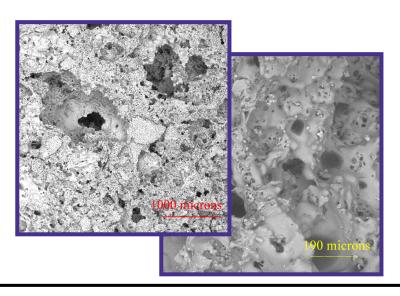


- Wood and paper responsible for 8% of U.S. manufacturing output
- Benefits of reducing lignin by 10% in pulp feed stock would lead to:
 - 20-25% less energy use
 - 20% less CO₂ and other greenhouse gases
 - 25% less materials/chemical waste

- CRADA in place between USDA Forest Products Lab and BioServe
- Companies who have given commitments to research program:
 - Plum Creek Timber Co. (Georgia-Pacific)
 - International Paper
 - Weyerhauser
 - UPM-Kymmene
- Space research methodology established on STS-83/STS-94
- First long-duration mission planned for ISS (9A, 2002)
 - Model plant (Arabidopsis) to first be studied (gene expression, biosynthesis)
 - Harvesting time-course planned
- Loblolly pine to be flown in 2003



Porous Biomaterials



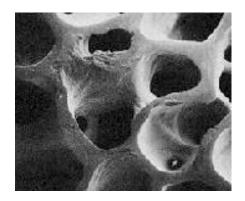
Market Statistics

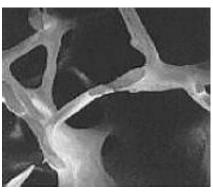
- -Reconstructive Implants \$5 billion worldwide (\$2 billion US)
- 400,000 hip, knee, elbow, shoulder replacement cases in U.S. annually
- -70% of all joint implants are placed in patients 65+

- Joint research project between CCACS and BioServe
- BioServe focus:
 - in vitro studies
 - in vivo studies
 - tissue engineering R&D
 - market analysis
 - business development
- Targeted Companies
 - Wright Medical Technology
 - Johnson and Johnson
 - Biomet
 - Sulzer Medica Orthopedics
 - Hewlett-Packard
- Research planned for ISS



Osteoprotegerin Efficacy





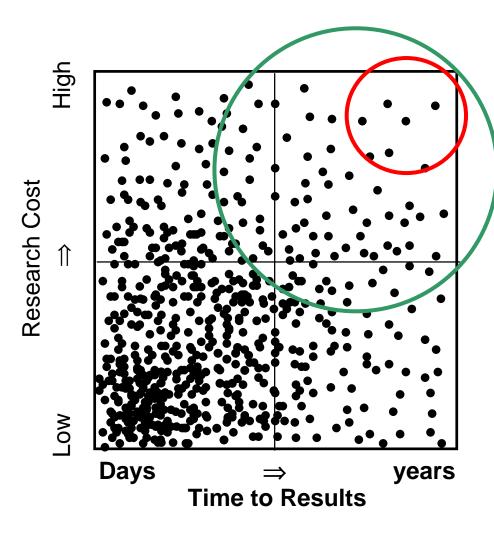
Normal bone (left) and osteoporotic bone (right). (www.nof.org, Dempster DW et al, J Bone Miner Res 1:15-21, 1986).

- Osteoporosis:
 - 10,000,000 cases in U.S.
 - 1 in 2 women will suffer fracture in life
 - 25,000 deaths due to complications
 - \$14 Billion in medical costs annually
 - Major reduction in quality of life
- Current treatments with bisphosphonates or estrogen replacement are not ideal.

- Working with Amgen Corporation
 - Leading biotech company
 - First Fortune 500 in biotech
- OPG beginning Phase II Clinical trials
 - Metastatic bone cancer
 - Osteoporosis
 - Ground studies at BioServe demonstrated efficacy of OPG
- First space flight evaluation to be done on UF-1 (2001)
- Future long-duration evaluation on ISS anticipated



Additional Barriers to Target



- Streamline integration process
- Eliminate redundancy or unnecessary flight requirements
- Increase number of payloads and samples transported to and from ISS
- Develop more on-orbit sample analysis capabilities
 - Data return vs. sample return
 - Reduce need for preservation systems and methodology
 - Requires more automated hardware AND crew time